

# Company Cash Flow Statement

For the year ended 31 December 2006

	Note	2006 £m	2005 £m
<b>Cash flows from operating activities:</b>			
Profit for the year		39.6	472.7
Adjustments for:			
Income tax expense		22.9	22.7
Finance income		(0.1)	–
Finance costs		39.0	14.0
Depreciation charge		0.7	0.8
Amortisation of intangible assets		0.3	0.2
Share-based payment charge		5.3	2.0
Other non-cash items		(3.3)	(0.4)
Profit from operations before working capital movements		104.4	512.0
Movements in working capital:			
Decrease in inventories		0.1	0.1
Decrease/(increase) in trade and other receivables		81.3	(401.2)
Increase in trade and other payables		936.1	203.0
Net cash from operations		1,121.9	313.9
Interest paid		(33.6)	(15.4)
Interest received		0.1	0.5
Tax paid		(21.6)	(27.4)
<b>Net cash from operating activities</b>		<b>1,066.8</b>	<b>271.6</b>
<b>Cash flows from investing activities:</b>			
Acquisition of subsidiary		(490.8)	(169.1)
Additional investment in subsidiaries		(848.9)	–
Purchase of property, plant and equipment		(0.7)	(0.4)
Proceeds from sale of property, plant and equipment		0.2	0.1
<b>Net cash used in investing activities</b>		<b>(1,340.2)</b>	<b>(169.4)</b>
<b>Cash flows from financing activities:</b>			
Repayment of borrowings		(26.7)	(16.4)
Drawdown of loan facilities		257.3	10.0
Finance lease principal payments		(0.3)	(0.3)
Exercise of share options		3.2	6.1
Dividends paid to Group shareholders		(59.6)	(58.6)
<b>Net cash from/(used in) financing activities</b>		<b>173.9</b>	<b>(59.2)</b>
<b>(Decrease)/increase in net cash and cash equivalents</b>	26	<b>(99.5)</b>	43.0
Net cash and cash equivalents at beginning of year		23.4	(19.6)
<b>Net cash and cash equivalents at end of year</b>	27	<b>(76.1)</b>	23.4